

Course Outline

Course Code	RSM 250 H1F
Course Name	Principles of Marketing
Term, Year	Fall 2026
Course Meets	L0101 Monday 9 am. – 11 am. L0201 Monday 11 am. – 1 pm.
Web page URL	https://q.utoronto.ca

Instructor Details

Name	Email	Office Hours
Chang-Yuan Lee	rsm250rotman26@gmail.com Use this address to contact your instructor and TA. Write your section # in the subject line.	Monday 2pm – 3pm. Email to schedule appointment

Course Description and Learning Outcomes

The main objectives of the course are to help students:

- Learn basic concepts of marketing and marketing practices (e.g., ads, promotions).
- Develop marketing solutions that address consumer needs.
- Understand fundamental marketing functions including strategy, product development, branding, pricing, distribution, and communication.

Each lecturer who teaches this course follows the same course outline, but it is important to know each lecturer's approach to the subject, their expectations, and a few of their rules. This course will introduce you to the fundamentals of contemporary marketing through lectures, case discussion, and weekly exercises to help you understand marketing principles. It is important that you attend lectures.

Course Prerequisites

- N/A

Course Materials

The assigned readings for each class (chapters from the textbook or items from the course pack) are provided in the tentative Weekly Schedule.

- Lecturers' slides (posted on Quercus).
- Readings. For this course, students should have access to the textbook and required course pack (see below) for **Principles of Marketing - RSM250H1F**
- Textbook: Marketing: An Introduction (8th Canadian edition) by Armstrong, Kotler, Wilson, and Trifts. – See Quercus for instructions on how to order
- Readings available online (free): "Marketing Myopia," by Ted Levitt (1960).

https://doi-org.myaccess.library.utoronto.ca/10.1300/J111V04N04_07

- Readings in the course pack (See the step by step instructions below to purchase the course pack):
 1. “Bose Corporation: Communication Strategy for Challenging Apple’s Beats by Dr. Dre” by Robert J. Dolan
 2. “Glossier: Co-Creating a Cult Brand with a Digital Community” by Jill Avery



Please see the step by step instructions below to purchase the materials required for your course.

Course: Principles of Marketing - RSM250 H1F

Professor(s): Sam Cukierman, Yiran Hao, Chang-Yuan Lee

Starting: September 1, 2026

Ending: December 31, 2026

1. Go to the Ivey Publishing website at www.iveypublishing.ca
2. Log in to your existing account or click "Register" to create a new account and follow the prompts to complete the registration. If registering, choose the "Student" role.
3. Click on this link or copy into your browser: <https://www.iveypublishing.ca/s/ivey-coursepack/a1ROF000006BQRx2AO>
4. Click "Add to Cart".
5. Go to the Shopping Cart (located at the top of the page), click "Checkout", and complete the checkout process
6. When payment has been processed successfully, from the Order Confirmation screen, click on “Access Purchases”, then click “Downloads”.
7. If the course pack contains Digital learning Experience or Multimedia materials, click on “Go to Course” or “Go to Simulation”.

IMPORTANT: Access to downloadable files will expire on the course end date, so be sure to save a copy on your computer. The downloadable file is a PDF document that can be opened using Adobe Reader. This material is for your personal use only and is not to be shared, reproduced, or distributed in any form.

NEED HELP ? Contact your professor directly or email Ivey Publishing's Customer Support Team via a [Service Ticket](#)

- Students are also expected to have access to Pearson MyLab (DSM and Mini-Sims).

1. Dynamic Study Modules (DSM)

Students are expected to complete the Dynamic Study Module (DSM) assignments before each assignment submission deadline (see Weekly Schedule).

DSMs provide students with a series of questions they can answer with varying levels of confidence, such as “I’m sure,” “I don’t know,” or “I think so.” As they respond, colored circles (dark green, light green, or red) appear to indicate their mastery of each question. To complete the module, students must earn a dark green circle for each question. After finishing, they can review their answers and receive their grade. The primary goal of DSM assignments is to encourage students to read the assigned textbook chapters.

2. Mini-Sims

Mini-Sims allow students to act as a manager and address real-world business problems by making decisions related to course contents. Upon completing the simulation, students receive a performance score and feedback. However, note that instructors do not grade Mini-Sims. The purpose of these activities is to motivate students to apply concepts in more practical settings and to facilitate peer discussions.

Evaluation and Grades

Grades are a measure of the knowledge and skills developed by a student within individual courses. Each student will receive a grade on the basis of how well they have command of the course materials, skills and learning objectives of the course.

Work	Percentage of grade	Due Date
Class Participation/Attendance	15%	Ongoing
Dynamic Study Modules (DSM) Assignments (see class schedule for submission deadline)	10% + 5% (reflection)	Ongoing
Research Requirement	3%	See “Research Participation Requirement”
Case Group Presentation	10%	
Case Group Report	17%	
Final Term Exam	40%	During Final Exam Period

Course Format and Expectations

1. Class Participation/Attendance

Students are expected to show up and participate in class. **If you must miss a class, please advise the TA via email before the class (also see “Rotman Commerce Attendance Policy”).** Students who repeatedly arrive late or miss lectures without a legitimate reason will have their class grade lowered.

While attendance is necessary for students to participate in class discussions, attendance on its own will not result in a high participation grade. Students must actively contribute and participate by exhibiting the components listed below.

This course includes much discussion. Participating in discussion will be required. We encourage thoughtful participations which follow or move the discussion or toward a new direction. Points are given for case discussions, examples, in class exercises, etc. Moreover, points are given for answering questions that the instructor poses to the class. No points are given for asking clarification questions during the lecture portion of a class.

We are more concerned with the quality than quantity of participation. Students are encouraged to consider the following questions:

- Do the students interpret marketing cases and examples using theories, concepts, and analytical tools presented in the readings and lectures?
- Can the students provide insights on why certain market phenomena being discussed in class are observed? Can the students show the ability to challenge the concepts being discussed in class by giving counter examples/reasons?
- Does the participant listen to other thoughts and comments? Is the participant able to build on and evaluate other comments?
- Participation points are given if a student comes up with any insight, right or wrong, as long as he/she can support it with reasons/examples. In a similar vein, any comment, although correct, if not supported by reasons will not be awarded any participation points.

Rotman Commerce Attendance Policy

Rotman Commerce students are expected to make every effort to attend each class. Infrequently, students may miss term work, e.g., quizzes, assignments, etc., due to unplanned and extenuating circumstances and must follow the Request for Special Consideration process as outlined in their course outlines. However, Rotman Commerce will not approve any Request for Special Consideration for participation marks for missed classes. Any such request will be denied.

2. Dynamic Study Modules (DSM)

Students are required to complete DSM assignments (see class schedule for completion deadline).

3. Research Participation Requirement

Rotman researchers run studies to test marketing and organizational theories. The research requirement in this course is intended to supplement the course material by giving you direct exposure to research in these fields. You may fulfil this requirement by:

1. Participation in three hours (credits) of research studies, or
2. Analysis of three articles that report research studies, or
3. A combination of 1 and 2.

Credit-hours of participation translate into real points. You will receive one credit-hour towards your course grade for each one-hour of research study participation you complete, up to a maximum of three points for this course.

Using Sona: Pre-registered Account and Course Registration

To participate in a research study, you will need to sign into our Rotman Behavioural Research Lab (BRL) research participation website (Sona): <https://rotman.sona-systems.com/>. Please add both the Sona Admin, rotman-admin@sona-systems.net, and Behavioural Research Lab, Behavioural.Lab@rotman.utoronto.ca, email addresses to your email contact list. This will ensure that registration and password reset links, as well as important updates regarding your account and the study participation assignments are not mistakenly marked as spam.

New Users: If you're new to the credit pool, you will need to request an account

Former Participants: Those with existing BRL credit-pool accounts on Sona can use their previous credentials to log into Sona.

Trouble Logging In: If the website says you already have an account, but you do not have the log-in information, please use the "Forgot Password" feature on the Sona log-in page to have these credentials sent to your email. Your log-in email will be "[Username]@mail.utoronto.ca"

Please familiarize yourself with the "Student Research-Participation Guide," made available to you by your professor: this guide, as well as the FAQ on Sona, cover all the pertinent steps and criteria for registering for studies and completing your participation requirement through either study participation or article analyses. Feel free to email Behavioural.Lab@rotman.utoronto.ca if you have any questions.

Research opportunities for the Fall session are anticipated to begin by week 3 of the term, and end around week 11. Do not wait until the last minute to complete the research requirement – there are not always many studies at the end of the semester.

4. Group Report and Presentation

Each group will present its case analysis in the last week of class. Each group member needs to participate in the presentation. Each group must submit electronic copies of their presentation—a PowerPoint file or a PDF version—via Quercus.

This group project helps you apply the knowledge learned in class to a real-world marketing problem. You will follow a case analysis template that will be given to you by the instructor. When you discuss your case, keep in mind that the application of tools learned in class, creativity and the actual problem solution matter.

- You must work in groups of 7-8 students for this project. Form your own group. The instructor will form the groups and inform the students who cannot form a group.
- Group case report (in PDF file) is due on **Dec. 7th at 9pm**. You need to submit in Quercus (with Original function). No late submissions will be accepted. Students who, for reasons beyond their control, are unable to submit the report by its deadline must obtain approval from the instructor for an extension. Supporting documentation will be required as per the policy on missed tests and assignments.
- Clear, concise and correct writing will be required in the case report evaluation.
- Normally, students will be required to submit their course essays to the University's plagiarism detection tool for a review of textual similarity and detection of possible

plagiarism. In doing so, students will allow their essays to be included as source documents in the tool's reference database, where they will be used solely for the purpose of detecting plagiarism. The terms that apply to the University's use of this tool are described on the Centre for Teaching Support & Innovation web site (<https://uoft.me/pdt-faq>).

Peer Evaluation. Each student is required to submit a peer evaluation form by the end of the day of group presentation. Peer evaluation is conducted to ensure that all students do their fair share of the work. You need to provide a peer evaluation for every member of your group (excluding yourself), rating your peer's contributions, using a scale of 0 (very low) to 5 (excellent). As this is a rating, not a ranking, if all members of your group have made strong contributions, you can rate them all with a 5. The ratings for other members of your team will have no impact on your grade. Note that any score of 0, 1 or 2 must be accompanied by a short explanation of why you marked your teammate with that score. All ratings will be confidential. I will consider the evaluation when assigning final grades to group case report.

5. Final Exam

The final exam will cover material from the lectures, cases, and assigned readings. It may consist of short-answer and essay questions. The final exam will be held during the end-of-term exam period.

Other Notes

Writing Assignments or Presentations

Case report is intended to help you develop your communication skills. How well you communicate your ideas, in writing or orally, will be considered in the evaluation of the assignment. In your written assignments, you should aim for clarity, strong organization, concision, professionalism, and correct grammar. Your presentations should reflect strong planning and organization, clarity of speech, and an engaging demeanour. Sources, whether in written or presentation assignments, should always be correctly attributed.

Support is available through the RC Centre for Professional Skills (CPS) for students who would like help or feedback on their writing or speaking (presentations). CPS offers both individual and group appointments with trained writing instructors and presentation coaches who are familiar with the RC program and common types of business assignments. Coaches can also help you effectively work with generative AI in your work, where appropriate. You can also access your college Writing Centres for help with written assignments.

You can book an appointment [with a writing or presentation coach](#) through the RC Centre for Professional Skills Writing Centre. For more information about writing centres, student supports, and study resources, see the [Writing and Presentation Coaching academic support page](#).

Consult the [Centre for Professional Skills Teamwork Resources page](#) for tips, strategies, and best practices. You can also [book an appointment with a teamwork mentor](#) through the RC Centre for Professional Skills Writing Centre or by emailing rotmancommerce.teamworkhelp@utoronto.ca. Teamwork mentors can help you resolve or mitigate conflict, strategize on planning, or improve team communication.

If you are a student registered with Accessibility Services, and extensions are one of your academic accommodations, consult with your Accessibility Advisor about the teamwork in this course.

Missed Tests and Assignments

Students who miss a term test or assignment for reasons entirely beyond their control (e.g. illness) may request special consideration **within 2 business days** of the missed midterm/test/assignment due date.

In such cases, students must:

1. Complete the Request for Special Consideration form: <https://uoft.me/RSMConsideration>
2. Provide documentation to support the request, eg. Absence Declaration from [ACORN](#), [Verification of Illness Form](#) etc.

Please note: Students may use the Absence Declaration on ACORN ***one time per term*** to report an absence and request consideration. **Any subsequent absence will require a Verification of Illness form or other similar relevant documentation.**

Students who do not submit their requests and documentation within 2 days may receive a grade of 0 (zero) on the missed course deliverable.

Final Exams: If you miss the final exam in this course for a legitimate reason (illness, etc) you will need to contact your College Registrar to file a petition for a deferred exam. This deferred exam will be written at a later date as established by the Faculty of Arts & Science. Instructions can be found here: <https://www.artsci.utoronto.ca/current/faculty-registrar/petitions-appeals/preparing-petition>

Late Assignments

All assignments are due on the date and at the time specified in Quercus. Late submissions will be penalized by 20% if the assignment is not received on the specified date, at the specified time. Students who, for reasons beyond their control, are unable to submit an assignment by its deadline must obtain approval from the instructor for an extension. Supporting documentation will be required as per the policy on missed tests and assignments.

Statement on Equity, Diversity and Inclusion

The University of Toronto is committed to equity, human rights and respect for diversity. All members of the learning environment in this course should strive to create an atmosphere of mutual respect where all members of our community can express themselves, engage with each other, and respect one another's differences. U of T does not condone discrimination or harassment against any persons or communities.

Commitment to Accessibility

The University is committed to inclusivity and accessibility, and strives to provide support for, and facilitate the accommodation of, individuals with disabilities so that all may share the same level of access to opportunities and activities offered at the University.

If you require accommodations for a temporary or ongoing disability or health concern, or have any accessibility concerns about the course, the classroom or course materials, please [email Accessibility Services](#) or visit the [Accessibility Services website](#) for more information as soon as possible. Obtaining your accommodation letter may take up to several weeks, so get in touch with them as soon as possible. If you have general questions or concerns about the accessibility of this course, you are encouraged to reach out to your instructor, course coordinator, or Accessibility Services.

Turnitin

Normally, students will be required to submit their course essays to the University's plagiarism detection tool for a review of textual similarity and detection of possible plagiarism. In doing so, students will allow their essays to be included as source documents in the tool's reference database, where they will be used solely for the purpose of detecting plagiarism. The terms that apply to the University's use of this tool are described on the University's Plagiarism Detection Tool FAQ page from Centre for Teaching Support & Innovation.

Generative AI / ChatGPT

Students may not use artificial intelligence tools for taking tests, writing research papers, creating computer code, or completing major course assignments. However, these tools may be useful when gathering information from across sources and assimilating it for understanding.

Academic Integrity

Academic Integrity is a fundamental value essential to the pursuit of learning and scholarship at the University of Toronto. Participating honestly, respectfully, responsibly, and fairly in this academic community ensures that the U of T degree that you earn will continue to be valued and respected as a true signifier of a student's individual work and academic achievement. As a result, the University treats cases of academic misconduct very seriously.

The University of Toronto's Code of Behaviour on Academic Matters outlines the behaviours that constitute academic misconduct, the process for addressing academic offences and the penalties that may be imposed. You are expected to be familiar with the contents of this document. Potential offences include, but are not limited to:

In papers and assignments

- Using someone else's ideas or words without appropriate acknowledgement.
- Submitting your own work in more than one course without the permission of the instructor.
- Making up sources or facts.
- Obtaining or providing unauthorized assistance on any assignment (this includes collaborating with others on assignments that are supposed to be completed individually).

On test and exams

- Using or possessing any unauthorized aid, including a cell phone.
- Looking at someone else's answers.
- Misrepresenting your identity.
- Submitting an altered test for re-grading.

Misrepresentation

- Falsifying institutional documents or grades.
- Falsifying or altering any documentation required by the University, including (but not limited to) medical notes.

All suspected cases of academic dishonesty will be investigated by the procedures outlined in the *Code of Behaviour on Academic Matters*. If you have any questions about what is or is not permitted in the course, please do not hesitate to contact the course instructor. If you have any questions about appropriate research and citation methods, you are expected to seek out additional information from the instructor or other U of T or RC resources such as the RC Centre for Professional Skills, the College Writing Centres or the Academic Success Centre.

Email

At times, the course instructor may decide to communicate important course information by email. As such, all U of T students are required to have a valid UTmail+ email address. You are responsible for ensuring that your UTmail+ email address is set up and properly entered on ACORN. For more information visit the [Information Commons Help Desk](#).

Forwarding your utoronto.ca email to a Gmail or other type of email account is not advisable. In some cases, messages from utoronto.ca addresses sent to Gmail accounts are filtered as junk mail, which means that important messages from your course instructor may end up in your spam or junk mail folder.

Recording Lectures

Lectures and course materials prepared by the instructor are considered by the University to be an instructor's intellectual property covered by the Canadian Copyright Act. Students wishing to record a lecture or other course material in any way are required to ask the instructor's explicit permission and may not do so unless permission is granted. Students who have been previously granted permission to record lectures as an accommodation for a disability are excepted. This includes tape recording, filming, photographing PowerPoint slides, Quercus materials, etc.

If permission for recording is granted by the instructor (or via Accessibility Services), it is intended for the individual student's own study purposes and does not include permission to "publish" them in any way. It is forbidden for a student to publish an instructor's notes to a website or sell them in any other form without formal permission.

Tentative Weekly Schedule (subject to change)

Session	Date	Topic	Readings for Class	Mini Sims
1	09/14	Introduction to Marketing	Review Course Outline Chapter 1/Chapter 2	Chapter 1
2	09/21	Value Creation, Market Research, and Consumer Behaviour	“Marketing Myopia” Chapter 4	Chapter 4
3	09/28	Segmentation, Targeting, and Positioning	Chapter 6	Chapter 6
4	10/05	Products	Chapter 7 (p.215-237)	
5	10/19	Brands	Chapter 7 (p.237-247)	
Fall Study Break				
6	11/02	Marketing Communications (Promotion)	Chapter 12	Chapter 13
7	11/09	Case: BOSE	“Bose Corporation: Communication Strategy for Challenging Apple’s Beats by Dr. Dre”	
8	11/16	Channel Distribution	Chapter 10/ Chapter 11	
9	11/23	Pricing	Chapter 9	Chapter 9 Pricing/Pricing strategies
10.	11/30	Case: Ikea	Mission: Making a Better Everyday Life for Many People Chapter 2 Marketing at work 2.1	
11.	12/07	Case: Glossier	Chapter 13 “Glossier: Co-Creating a Cult Brand with a Digital Community”	
Before Dec.7 th , 9pm, submit your group report and presentation to Quercus.				
12.	12/08	Group Presentations Details to follow on times and dates and order of presentations		
(TBD) Final Exam, Scheduled by Registrar’s Office.				

Please note that the last day you can drop this course without academic penalty is Nov. 17, 2026.

DSM Assignment Submission Deadline (subject to change)

Session	Topic	DSM Assignment
1	Introduction to Marketing	Chapter 1/Chapter 2
2	Value Creation, Market Research, and Consumer Behaviour	Chapter 4
3	Segmentation, Targeting, and Positioning	Chapter 6
4	Products	Chapter 7
5	Brands	
Reading Week Break		First submission deadline: 11/01 at 11:59pm.
6	Marketing Communications (Promotion)	Chapter 12
7	Case: BOSE	
8	Channel Distribution	Chapter 10/ Chapter 11
9	Pricing	Chapter 9
10	Case: Ikea	
11	Case: Glossier	Chapter 13
12	Presentations	Second submission deadline: 12/08, 11:59pm

Note: It is strongly recommended that you do your DSM assignments as per the schedule above. However, we have added some flexibility here - **the first four DSM assignments be completed by Nov. 1st, 11:59pm and that the remaining DSM assignments be completed by the last day of class, 12/08, 11:59pm.**



Other Useful Links

- [Become a volunteer note taker](#)
- [Accessibility Services Note Taking Support](#)
- [Credit / No-Credit in RSM courses](#)
- [Rotman Commerce Academic Support](#)

URL links for print

- ACORN: <http://www.acorn.utoronto.ca/>
- Email Accessibility Services: accessibility.services@utoronto.ca
- Accessibility Services website: <http://studentlife.utoronto.ca/as>
- University's Plagiarism Detection Tool FAQ: <https://uoft.me/pdt-faq>
- The University of Toronto's Code of Behaviour on Academic Matters: <http://www.governingcouncil.utoronto.ca/policies/behaveac.htm>
- Information Commons Help Desk: <http://help.ic.utoronto.ca/category/3/utmail.html>
- Become a volunteer note taker: <https://studentlife.utoronto.ca/program/volunteer-note-taking/>
- Accessibility Services Note Taking Support: <https://studentlife.utoronto.ca/service/note-taking-support/>
- Credit / No-Credit in RSM courses: <https://rotmancommerce.utoronto.ca/current-students/degree-requirements/credit-no-credit-option/>
- Rotman Commerce Academic Support: <https://rotmancommerce.utoronto.ca/current-students/academic-support/>
- Book an appointment with a writing or presentation coach: <http://uoft.me/writingcentres>
- Writing and Presentation Coaching academic support page: <https://rotmancommerce.utoronto.ca/current-students/academic-support/writing-and-presentation-coaching/>
- Centre for Professional Skills Teamwork Resources page: <https://rotmancommerce.utoronto.ca/teamwork-resources>
- Book an appointment with a Teamwork Mentor: <http://uoft.me/writingcentres>